RESOLUTION No. 18-83

APPROVAL OF WAYNE COUNTY AIRPORT AUTHORITY FISCAL YEAR 2019 BUDGET Control #1800306

By Board Member Ronald Hall

WHEREAS, the Wayne County Airport Authority (the "Authority"), pursuant to the Aeronautics Code of the Michigan Public Airport Authority Act, being MCL 259.108 – 259.125c, (the "Aeronautics Code") is vested with the power and authority to undertake the management and operation of the Detroit Metropolitan Wayne County Airport and Willow Run Airport (the "Airports"); and

WHEREAS, the Wayne County Airport Authority is governed by the Wayne County Airport Authority Board (the "Board"); and

WHEREAS, the Aeronautics Code requires that prior to the beginning of each fiscal year, the Board shall prepare a budget containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of the Airports under the jurisdiction of the Board, and the amount necessary to pay the principal and interest of any outstanding bonds or other obligations of the Authority maturing during the ensuing fiscal year or which have previously matured and are unpaid, and an estimate of the revenue of the Authority from all sources for the ensuing fiscal year; and

WHEREAS, the Aeronautics Code further requires that money of the Authority be deposited, invested, and paid by the Chief Financial Officer only in accordance with policies, procedures, ordinances or resolutions adopted by the Board; and

WHEREAS, the Aeronautics Code further requires that a vote of a majority of the members of the Board serving at the time of the vote is necessary to approve or amend the annual budget; and

WHEREAS, the Board desires to, among other things, approve the annual budget for fiscal year 2019;

NOW THEREFORE, BE IT RESOLVED, that the Wayne County Airport Authority Board hereby approves:

1. The annual operating budgets for the Detroit Metropolitan Airport Fund and the Willow Run Airport Fund for the fiscal year beginning October 1, 2018 and ending

September 30, 2019, as prepared by the Interim Chief Financial Officer of the Authority and reviewed by the Board, copies of which are attached to this Resolution;

2. The Wayne County Airport Authority Five-Year Capital Improvement Plan for Detroit Metropolitan Airport and Willow Run Airport for fiscal years 2019-2023, a copy of which is attached to this Resolution.

All prior Resolutions and parts of prior Resolutions insofar as they conflict with the provisions of this Resolution hereby are rescinded.

This Resolution was supported by Board Member Mark Ouimet and carried by the following vote:

AYES: Beatty, Clark-Coleman, Garavaglia, Hall, Ouimet

NAYS: None

DATE: August 15, 2018



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MEMORANDUM

To: Wayne County Airport Authority Board Members

From: Istakur Rahman

Interim Chief Financial Officer

Amber K. Hunt, Director Financial Planning & Analysis

CC: **Chad Newton**

Interim Chief Executive Officer

Date: August 6, 2018

RE: Fiscal Year 2019 Recommended Budget

Enclosed, please find the proposed Resolution for the Fiscal Year 2019 Recommended Budget (the "Resolution") to be considered at the August 15, 2018 Board meeting. The Resolution addresses the annual operating budgets for Detroit Metropolitan Airport (DTW) including the Westin Hotel and Willow Run Airport (YIP). Also included are the Five Year Capital Improvement Plans (CIP) for Detroit Metropolitan and Willow Run Airports for Fiscal Years 2019 – 2023.

As previously discussed with the Board, parking and Transportation Network Companies revenues are primarily driving a \$10.5 million or 5.4% increase in non-airline revenues. Total expenses are increasing by \$20.5 million or 5.5% primarily from debt service, increases in janitorial services and the implementation of police and snow plan initiatives. Total airline revenues are increasing by \$9.3 million or 5.3%, driven by a 6.4% increase in terminal revenue rates and a 17.0% increase in facility use fees.

The DTW and YIP FY 2019 - 2023 CIPs continue to address airfield and infrastructure improvement projects. While some minor adjustments have been made, the budgets being presented for approval have not materially changed from what was shared with the Board on July 18th. The Wayne County Airport Authority's consolidated budget is attached for your review and consideration. We respectfully request approval of the Fiscal Year 2019 Recommended Budget on August 15, 2018.

Wayne County Airport Authority FY 2019 Consolidated Operating Budget (\$ in thousands)

	N	Detroit Ietropolitan Airport		llow Run Airport	Authority Total		
Revenues							
Airline Revenues							
Landing Fees	\$	81,599	\$	820	\$	82,419	
Airline Rents and Other Fees		93,249		212		93,460	
Facility Use Fees		9,479		500		9,979	
Total Airline Revenues		184,327		1,532		185,859	
Non-Airline Revenues							
Parking		80,050		-		80,050	
Car Rental		26,000		-		26,000	
Concessions		40,000		-		40,000	
Ground Transportation		9,549		-		9,549	
Shuttle Bus		2,900		-		2,900	
Utility Service Fee		4,883		121		5,004	
Rent		3,854		935		4,789	
Other Revenues		2,000		20		2,020	
Charges For Services		3,490		851		4,341	
Hotel Revenues		31,645		-		31,645	
Total Non-Airline Revenues		204,371		1,927		206,298	
Total Non-Operating Revenues		1,853		10		1,863	
Total Revenues	\$	390,551	\$	3,469	\$	394,020	
Expenses							
Operating Expenses							
Salaries & Wages	\$	57,541	\$	1,097	\$	58,638	
Employee Benefits		34,787		620		35,407	
Materials & Supplies		8,498		198		8,695	
Parking Management		8,908		-		8,908	
Shuttle Bus		7,449		-		7,449	
Janitorial		18,233		30		18,263	
Security		6,600		-		6,600	
Contractual Services		27,669		909		28,577	
Insurance		2,233		35		2,268	
Utilities		25,040		694		25,735	
Buildings & Grounds		16,012		883		16,895	
Equipment Repair		21,217		262		21,479	
Other Operating Expenses		4,343		493		4,836	
O&M Capital		7,605		50		7,655	
Hotel Expenses		19,030		-		19,030	
Total Operating Expenses		265,166		5,270		270,436	
Non-Operating Expenses							
Net Debt Service		98,415		16		98,431	
Funding Requirements		18,500		(1,817)		16,683	
Hotel Funding Requirements		8,470		-		8,470	
Total Non-Operating Expenses		125,385	-	(1,801)		123,584	
Total Expenses	\$	390,551	\$	3,469	\$	394,020	
Net Income/(Loss)	\$	-	\$	-	\$	-	
- , ,	<u> </u>						

Item No.	Project Description	Estimated Total Project Cost	Projected Expenses to 9/30/18	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024 to Completion
Airfiel	d								
1	Runway 3L/21R & Associated Taxiways Reconstruction	\$ 256,000,000	\$ 16,000,000	\$ 140,000,000 \$	85,000,000 \$	15,000,000 \$	- \$	-	\$ -
2	Taxiway Z Reconstruction & Relocation of Southern Portion Including Extension of Taxiway Service Road	16,000,000	4,000,000	1,000,000	11,000,000	-	-	-	-
3	Taxiway M3, M4 & Western Portion of Taxiway P4 Removal	925,000	-	925,000	-	-	-	-	-
4	Taxiway K Reconstruction Program	54,000,000	750,000	1,000,000	20,000,000	32,250,000	-	-	-
5	Airfield Pavement Rehabilitation/Reconstruction Plan - CY 2019	5,000,000	-	5,000,000	-	-	-	-	-
6	Airfield Pavement Rehabilitation/Reconstruction Plan - CY 2020	5,000,000	-	-	5,000,000	-	-	-	-
7	Airfield Pavement Rehabilitation/Reconstruction Plan - CY 2021	5,000,000	-	-	-	5,000,000	-	-	-
8	Airfield Pavement Rehabilitation/Reconstruction Plan - CY 2022	5,000,000	-	-	-	-	5,000,000	-	-
9	McNamara Apron Rehabilitation/Joint Repairs - CY 2019	15,000,000	-	15,000,000	-	-	-	-	-
10	McNamara Apron Rehabilitation/Joint Repairs - CY 2020	15,000,000	-	-	15,000,000	-	-	-	-
11	McNamara Apron Rehabilitation/Joint Repairs - CY 2021	16,000,000	-	-	-	16,000,000	-	-	-
12	McNamara Apron Rehabilitation/Joint Repairs - CY 2022	16,000,000	-	-	-	-	16,000,000	-	-
13	Hangar 516 & 518 Apron Reconstruction	2,250,000	-	300,000	1,950,000	-	-	-	-
14	McNamara Apron Modifications & New Hardstand Positions	25,000,000	19,000,000	200,000	5,800,000	-	-	-	-
15	Taxilanes U-9 & Q Rehabilitation - Phase 1	32,000,000	-	10,000,000	11,000,000	11,000,000	-	-	-
16	Taxilanes U-9 & Q Rehabilitation - Phase 2	41,000,000	-	-	-	-	21,000,000	15,000,000	5,000,000
17	Aircraft Remain Overnight (RON) Parking	14,000,000	-	7,000,000	7,000,000	-	-	-	-
18	Taxiway J Rehabilitation	7,500,000	-	500,000	7,000,000	-	-	-	-
19	Taxilane J-11 & 4R Deicing Pad Rehabilitation	17,500,000	-	500,000	-	17,000,000	-	-	-
20	Taxilane J-7 & J-8 Rehabilitation	15,000,000	-		500,000	-	14,500,000	-	-
21	Taxilane U-7 & U-8 Rehabilitation	18,000,000			500,000	-	<u> </u>	-	17,500,000
	Airfield Sub-Total	581,175,000	39,750,000	181,425,000	169,750,000	96,250,000	56,500,000	15,000,000	22,500,000
Cargo	, Hangar & Commercial Development								
22	West Service Drive Improvements & Relocation	7,925,000	1,325,000	- -		<u> </u>		450,000	6,150,000
	Cargo, Hangar & Commercial Development Sub-Total	7,925,000	1,325,000	-	-	-	-	450,000	6,150,000

Page 1 of 4 All project expenses are estimates.

Recommended Detroit Metropolitan Airport Capital Improvement Plan - Fiscal Years 2019 - 2023

Item No.	Project Description	Estimated Total Project Cost	Projected Expenses to 9/30/18	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024 to Completion
Powe	r Plants & Electrical Distribution System								
23	Utility Command Center & Remote Metering	6,500,000	450,000	5,300,000	750,000	-	-	-	-
24	Medium Voltage Transmission Lines for Primary Service to the North Campus & Airfield - Phase 1	17,500,000	1,600,000	4,000,000	11,000,000	900,000	-	-	-
25	Medium Voltage Transmission Lines for Primary Service to the North Campus & Airfield - Phase 2	3,250,000	-	250,000	3,000,000	-	-	-	-
26	South Power Plant Site Generators	10,000,000	-	-	-	-	500,000	5,700,000	3,800,000
27	North Campus Electrical Distribution	11,125,000	1,125,000	5,000,000	5,000,000	-	-	-	-
28	McNamara Terminal HVAC Re-commissioning Study	600,000	-	<u> </u>	350,000	250,000	<u>-</u> -	-	
	Power Plants & Electrical Distribution System Sub-Total	48,975,000	3,175,000	14,550,000	20,100,000	1,150,000	500,000	5,700,000	3,800,000
Fleet	& Equipment								
29	Fleet & Heavy Equipment Acquisitions - CY 2019	1,200,000	-	1,200,000	-	-	-	-	-
30	Fleet & Heavy Equipment Acquisitions - CY 2020	3,000,000	-	-	3,000,000	-	-	-	-
31	Fleet & Heavy Equipment Acquisitions - CY 2021	3,000,000	-	-	-	3,000,000	-	-	-
32	Fleet & Heavy Equipment Acquisitions - CY 2022	3,000,000			<u> </u>		3,000,000	-	
	Fleet & Equipment Sub-Total	10,200,000	-	1,200,000	3,000,000	3,000,000	3,000,000	-	-
Parkir	ng & Ground Transportation Facilities								
33	Big Blue Parking Deck Rehabilitation - Phase 4	13,200,000	1,000,000	1,500,000	2,500,000	2,500,000	2,500,000	2,500,000	700,000
34	McNamara Parking Deck Rehabilitation - Phase 1	10,600,000	8,600,000	2,000,000	-	-	-	-	-
35	McNamara Parking Deck Rehabilitation - Phase 2	6,600,000	1,200,000	1,200,000	2,200,000	2,000,000	-	-	-
36	Surface Lots LED Lighting Installation	3,000,000	350,000	-	1,250,000	1,400,000	-	-	-
37	North Terminal GTC Third Elevator & Escalator	500,000	-	500,000	-	-	-	-	-
38	Parking Lot Rehabilitation	6,700,000	1,500,000	2,000,000	1,500,000	1,200,000	500,000	-	-
39	Parking System Replacement	7,200,000	100,000	7,100,000	<u> </u>				
	Parking & Ground Transportation Facilities Sub-Total	47,800,000	12,750,000	14,300,000	7,450,000	7,100,000	3,000,000	2,500,000	700,000

Page 2 of 4 All project expenses are estimates.

Recommended Detroit Metropolitan Airport Capital Improvement Plan - Fiscal Years 2019 - 2023

				Memo: Total 5 Year CIP Expenditures \$ 787,932,000					
Item No.		Estimated Total Project Cost	Projected Expenses to 9/30/18	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024 to Completion
Bridge	es & Roadways								
40	Bridges & Roadways Rehabilitation Program - CY 2019	3,500,000	-	3,500,000	-	-	-	-	-
41	Bridges & Roadways Rehabilitation Program - CY 2020	3,500,000	-	-	3,500,000	-	-	-	-
42	Bridges & Roadways Rehabilitation Program - CY 2021	3,000,000	-	-	-	3,000,000	-	-	-
43	Bridges & Roadways Rehabilitation Program - CY 2022	6,000,000	-	-	-	-	6,000,000	-	-
44	Roadway Overhead Sign Installation	8,500,000	-	250,000	8,250,000	-	-	-	-
45	Rogell Drive-Dingell Drive Connector	6,500,000	400,000	-	4,800,000	1,300,000	-	-	-
46	Roadway LED Lighting Installation	6,000,000	600,000	250,000	1,750,000	900,000	800,000	800,000	900,000
	Bridges & Roadways Sub-Total	37,000,000	1,000,000	4,000,000	18,300,000	5,200,000	6,800,000	800,000	900,000
Secur	ity & Communications								
47	McNamara Terminal CBP CCTV	975,000	60,000	915,000	-	-	-	-	-
48	Perimeter Fence Cable System	2,000,000	-	750,000	750,000	500,000	-	-	-
49	Active Shooter Detection System	1,250,000	-	-	1,250,000	-	-	-	-
50	Security System & Network Upgrades - Phases 2 through 5	21,900,000	3,500,000	7,700,000	3,000,000	4,000,000	3,700,000	-	
	Security & Communications Sub-Total	26,125,000	3,560,000	9,365,000	5,000,000	4,500,000	3,700,000	-	-
Suppo	ort Facilities								
51	Roof Replacement Plan	3,830,000	150,000	838,000	168,000	144,000	1,725,000	805,000	-
52	Building 348 (Executive Terminal) Partial Restoration	370,000	25,000	345,000	-	-	-	-	-
53	Fire Training Facility Restoration & Burn Pit Replacement	11,500,000	-	5,750,000	5,750,000	-	-	-	-
54	ARFF Station 100 Improvements	1,200,000	33,000	900,000	267,000	-	-	-	-
55	Snow Removal Equipment Storage Facility	8,000,000	-	125,000	7,875,000	-	-	-	-
56	Glycol Storage Tanks	3,000,000	-	100,000	2,900,000	-	-	-	-
57	Equipment Maintenance & Storage Facilities Replacement & Consolidation (Planning)	400,000	-	400,000			-		
	Support Facilities Sub-Total	28,300,000	208,000	8,458,000	16,960,000	144,000	1,725,000	805,000	-

of 4 All project expenses are estimates.

Recommended Detroit Metropolitan Airport Capital Improvement Plan - Fiscal Years 2019 - 2023

				Memo: Total 5 Year CIP Expenditures \$ 787,932,000					
Item No.	Project Description	Estimated Total Project Cost	Projected Expenses to 9/30/18	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024 to Completion
Site R	edevelopment & Demolitions								
58	Buildings 714, 714A & 714B (Former Metro Flight Buildings) Site Redevelopment & Demolition	1,600,000	-	-	-	160,000	1,440,000	-	-
59	Building 358 (Former Police Station) Demolition	3,000,000	100,000	2,900,000	-	-	-	-	-
60	LC Smith & Berry Terminals Demolition	17,964,000	5,000,000	11,000,000	1,964,000	<u> </u>	<u> </u>		-
	Site Redevelopment & Demolitions Sub-Total	22,564,000	5,100,000	13,900,000	1,964,000	160,000	1,440,000	-	-
Termi	nals								
61	North Terminal Gate Expansion	20,870,000	4,000,000	16,870,000	-	-	-	-	-
62	North Terminal Interior Wall Panel Replacements	1,000,000	-	1,000,000	-	-	-	-	-
63	McNamara Terminal Baggage Handling System Controls	42,000,000	720,000	28,280,000	13,000,000	-	-	-	-
64	McNamara Terminal Tram Controls	13,000,000	3,664,000	5,375,000	3,961,000		<u> </u>		
	Terminals Sub-Total	76,870,000	8,384,000	51,525,000	16,961,000	-	-	-	-
Wateı	r, Sanitary & Stormwater Systems								
65	Primary Pump & Switchgear Replacements	2,200,000	500,000	850,000	850,000	-	-	-	-
66	Water Main Replacement - Phase 2	5,250,000	100,000	3,700,000	1,450,000	-	-	-	-
67	Supervisory Control And Data Acquisition (SCADA) System	2,500,000	-	500,000	2,000,000	-	-	-	-
68	Storm & Sanitary Sewer Systems Replacements	2,500,000	2,350,000	150,000		<u> </u>	<u> </u>	-	-
	Water, Sanitary & Stormwater Systems Sub-Total	12,450,000	2,950,000	5,200,000	4,300,000	-	-	-	-
Other	Projects								
69	Noise Contour Map	800,000			<u>-</u>	800,000			
	Other Projects Sub-Total	800,000	-	-	-	800,000	-	-	-
Total	Detroit Metropolitan Airport FY 2019 - 2023 CIP	\$ 900,184,000	\$ 78,202,000	\$ 303,923,000 \$	263,785,000 \$	118,304,000 \$	76,665,000 \$	25,255,000	\$ 34,050,000

	Memo: Total 5 Year CIP Expenditures \$ 107,907,000								
Item No.	Project Description	Estimated Total Project Cost	Projected Expenses to 9/30/18	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024 to Completion
Airfiel	d								
1	New Taxiway Parallel East of Runway 5R/23L - Env. & Design	\$ 1,000,000	\$ 250,000	\$ 750,000 \$	- 5	\$ - \$	- \$	-	\$ -
2	New Taxiway Parallel East of Runway 5R/23L - Construction & CA - \$38.6M Total -90% FAA	37,600,000	-	-	19,100,000	10,500,000	8,000,000	-	
3	Taxiway B Rehabilitation (Overlay) - Planning & Design only	425,500	223,500	202,000	-	-	-	-	-
4	Taxiway B Rehabilitation (Overlay)	2,300,000	-	800,000	500,000	500,000	500,000	-	-
5	Runway 9/27 Repairs	815,000	-	215,000	200,000	200,000	200,000	-	-
6	East & South Ramps Rehabilitation	2,000,000	-	-	1,000,000	1,000,000	1,000,000	-	-
7	Airfield Sign Replacement Plan Development	50,000	-	50,000	-	-	-	-	-
8	Taxiway & Apron Removal	3,000,000	-	-	1,000,000	1,000,000	1,000,000	-	-
9	East & South Ramps Rightsizing & Reconstruction - Phase 2 Construction	40,000,000		<u> </u>	<u>-</u> .	10,000,000	10,000,000	10,000,000	10,000,000
	Airfield Sub-Total	87,190,500	473,500	2,017,000	21,800,000	23,200,000	20,700,000	10,000,000	10,000,000
Planni	ing								
10	Airport Master Plan	1,115,279	1,040,279	75,000		<u> </u>	<u> </u>		
	Planning Sub-Total	1,115,279	1,040,279	75,000	-	-	-	-	-
Power	Plants & Electrical Distribution System								
11	Electrical Cable Vault Equipment Replacement & Relocation	2,631,000	131,000	600,000	1,900,000	-	-	-	- -
12	Emergency Generator Relocation & Extension of Conduit to Airfield Vault	1,363,000		250,000	433,000	680,000	<u> </u>	-	
	Power Plants & Electrical Distribution System Sub-Total	3,994,000	131,000	850,000	2,333,000	680,000	-	-	-
Fleet 8	& Heavy Equipment Plan								
13	Life-Cycle Replacement Plan	900,000		300,000	300,000	300,000	<u> </u>		
	Fleet & Heavy Equipment Plan Sub-Total	900,000	-	300,000	300,000	300,000	-	-	-
Bridge	es & Roadways								
14	Tyler Road Rehabilitation - West End	530,000	-	-	-	530,000	-	-	-

Item No.		Estimated Total Project Cost	Projected Expenses to 9/30/18	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024 to Completion
15	Service Drive Rehabilitation	1,000,000	-	250,000	250,000	250,000	250,000	-	
	Bridges & Roadways Sub-Total	1,530,000	-	250,000	250,000	780,000	250,000	-	-
Secur	rity & Communications								
16	Wildlife Fence Replacement (South & East Boundaries)	2,000,000			<u> </u>		<u> </u>	<u> </u>	2,000,000
	Security & Communications Sub-Total	2,000,000	-	-	-	-	-	-	2,000,000
Supp	ort Facilities								
17	Maintenance Facility (Building 2620) Renovation to include Admin	3,222,000	50,000	3,172,000	-	-	-	-	-
18	Hangar 1 Decommissioning	250,000	-	250,000	-	-	-	-	-
19	ARFF Station Replacement	3,000,000	-		<u> </u>	3,000,000	<u>-</u> -	-	
	Support Facilities Sub-Total	6,472,000	50,000	3,422,000	-	3,000,000	-	-	-
Wate	er Mains & Stormwater System								
20	Water Main Replacement	5,000,000	531,000	-	-	2,000,000	1,000,000	1,000,000	469,000
21	Primary Pump & Switchgear Replacements	-	-	-	-	-	-	-	-
22	Sanitary System Replacements	5,000,000	-	1,000,000	2,000,000	2,000,000	-	-	-
23	West Side Oil-Water Separator Installations	-	-	-	-	-	-	-	-
24	East Side Oil-Water Separator Installations	375,000	-	-	-	-	100,000	100,000	175,000
25	Stormwater System Replacement	10,000,000	-	-	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
26	South Ramp Oil-Water Separator Installations	250,000	-	<u>-</u>	<u>-</u>	<u>-</u> -	100,000	100,000	50,000
	Water Mains & Stormwater System Sub-Total	20,625,000	531,000	1,000,000	4,000,000	6,000,000	3,200,000	3,200,000	2,694,000
Total	Willow Run Airport FY 2019 - FY 2023 CIP	\$ 123,826,779	\$ 2,225,779	\$ 7,914,000	\$ 28,683,000 \$	33,960,000 \$	24,150,000 \$	13,200,000	\$ 14,694,000